## Tools for LARGE Businesses

Level 3 Question 1: Do we have process for identifiing key enterprise risks and reviewing them in Senior management

| Title    | Risk Management tool   |  |  |  |  |
|----------|--|--|--|--|--|
| Why      | Proactively managing your risk to ensure continued growth of your business and to protect your people, assets and reputation.  |  |  |  |  |
| What     | Risk Management:   |  |  |  |  |
|          | Determines the areas exposed to potential risks  |  |  |  |  |
|          | Identify Risk  |  |  |  |  |
|          | <ul><li>Risk Analysis</li><li>Risk Prioritization</li></ul>  |  |  |  |  |
|          | Risk Monitoring     Diel Missessian  |  |  |  |  |
|          | Risk Mitigation  |  |  |  |  |
| How      | 5 Key steps in monitoring key risks  |  |  |  |  |
|          | Each Functional head identify top 3 local Risks     The Landow big to a priority and a great state of the second state.  |  |  |  |  |
|          | The Leadership team prioritizes risks quarterly and agree on high level mitigations  |  |  |  |  |
|          | <ul> <li>3. A Risk Owner Responsible (ROR) is appointed for each prioritized Risk</li> <li>4. The ROR will specify mitigating actions and be responsible for implementation of these.</li> </ul> |  |  |  |  |
|          | <ol> <li>The ROR will continue reporting Quarterly as long as risk is a top 5 priority</li> </ol>  |  |  |  |  |
| Template |  |  |  |  |  |
| ·        | See next page  |  |  |  |  |
|          |  |  |  |  |  |

| What is the objective at risk   |                                      |  |
|---|--------------------------------------|--|
| Description of the risk   |                                      |  |
| What is the Gross risk level? (before taking mitigating actions into account) | What is the impact (in DKK million)? | What is the likelihood that the risk will occur? |
| Mitigating actions proposed (what, who, by when)                              |                                      |  |

| Name of risk | Description of the risk | Impact<br>1-10 | Likelihood<br>1-10 | Proposed Actions |
|--------------|-------------------------|----------------|--------------------|------------------|
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |
|              |                         |                |                    |                  |

## Risk Matrix overview:

| Critical |                |                 |               |                  |
|----------|----------------|-----------------|---------------|------------------|
| Major    |                |                 |               |                  |
| Moderate |                |                 |               |                  |
| Minor    |                |                 |               |                  |
|          | Unlikely 1-10% | Possible 10-25% | Likley 25-50% | Very Likely >50% |